



June 30, 2009

Dear Costco Member,

As you may be aware, on June 24, 2009, JBS USA, LLC ("JBS") initiated a voluntary recall on various beef products. This recall was later expanded to include additional products, some of which were supplied to Costco and made into steaks, ribs, and ground beef between April 28, 2009 and May 28, 2009 (the "Affected Products"). Note that no products purchased after May 28, 2009 are subject to this recall.

Costco's records indicate that you purchased some of the Affected Product. Please return all Affected Product in your possession to the Costco location from which it was purchased for a full refund. You can find specific information regarding this recall at our webpage, www.jbsswift.com.

JBS strives to be the gold standard in the meat processing industry, both in terms of the quality and the safety of our products. We remain steadfastly committed to improving upon our industry leading reputation as a supplier of safe and wholesome meat products. We sincerely apologize to our loyal customers for any inconvenience caused by this recall but can assure you that we will work tirelessly to avoid such situations in the future.

Consumers with additional questions may contact the JBS recall hotline at 1-800-685-6328.

Sincerely,

JBS USA, LLC